

Other Questions	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21
Percentage of shifts covered by agency staff											
Number of shifts covered by agency staff per month (WTE ONLY)	86	83	78	70	112	112	114	120	91	100	93
Amount spent on agency workers per month	£568,222	£596,157	£637,718	£724,119	£823,484	£743,185	£804,203	£824,712	£823,692	£761,479	£637,583
	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
Percentage of shifts covered by agency staff											
Number of shifts covered by agency staff per month (WTE ONLY)	99	111	117	106	74	103	88	98	72	77	85
Amount spent on agency workers per month	£596,097	£767,368	£699,018	£660,967	£519,736	£663,859	£657,862	£686,768	£561,677	£536,462	£741,387
	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22					
Percentage of shifts covered by agency staff											
Number of shifts covered by agency staff per month (WTE ONLY)	83	80	88	73	73	75					
Amount spent on agency workers per month	£595,299	£515,649	£697,827	£533,053	£555,565	£612,274					